

Table 1
Animal Control Operating Expenditures and
License Fee Collections: Rank Order of all Counties

The 58 counties in California are listed in rank order according to their offset percentages. All county names have been changed except Los Angeles, which would be obvious even with a pseudonym.

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
Los Angeles										1
Operating Expenditures	12,404,310	13,873,796	15,309,499	15,580,911	16,618,762	17,586,688	17,813,137	18,265,337	15,931,555	
License Fees Collected	6,883,867	7,090,670	7,296,805	7,916,427	7,770,484	8,051,708	7,940,492	6,108,708	7,382,395	
Offset Percentages	55.5%	51.1%	47.7%	50.8%	46.8%	45.8%	44.6%	33.4%	46.3%	
Atherton										2
Operating Expenditures	97,938	124,869	156,353	148,639	136,892	121,722	129,606	189,771	138,224	
License Fees Collected	53,806	62,306	59,884	62,516	71,406	67,847	67,447	65,207	63,802	
Offset Percentages	54.9%	49.9%	38.3%	42.1%	52.2%	55.7%	52.0%	34.4%	46.2%	
Alvarado										3
Operating Expenditures	109,171	119,996	161,901	160,952	155,257	186,163	183,077	188,222	158,092	
License Fees Collected	68,630	63,640	71,305	67,297	69,456	72,795	62,311	56,419	66,482	
Offset Percentages	62.9%	53.0%	44.0%	41.8%	44.7%	39.1%	34.0%	30.0%	42.1%	
Banning										4
Operating Expenditures	229,850	261,139	326,838	358,261	325,895	321,505	363,131	497,875	335,562	
License Fees Collected	97,653	94,266	80,513	77,683	70,683	87,083	86,716	105,378	87,497	
Offset Percentages	42.5%	36.1%	24.6%	21.7%	21.7%	27.1%	23.9%	21.2%	26.1%	
Bidwell										5
Operating Expenditures	194,672	205,868	255,109	291,300	307,566	264,801	252,560	327,675	262,444	
License Fees Collected	66,094	67,023	67,024	69,053	58,217	65,418	76,865	66,095	66,974	
Offset Percentages	34.0%	32.6%	26.3%	23.7%	18.9%	24.7%	30.4%	20.2%	25.5%	
Booth										6
Operating Expenditures	3,773,385	4,253,183	4,622,835	5,476,582	6,300,953	6,559,242	6,781,534	7,789,196	5,694,614	
License Fees Collected	1,150,658	1,029,053	1,342,477	1,323,870	1,335,386	1,681,862	1,735,208	1,799,102	1,424,702	
Offset Percentages	30.5%	24.2%	29.0%	24.2%	21.2%	25.6%	25.6%	23.1%	25.0%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
Brannan										6
Operating Expenditures	173,865	194,146	252,943	271,550	244,341	273,264	250,920	376,344	254,672	
License Fees Collected	52,452	53,562	60,571	72,115	73,451	67,709	64,010	66,083	63,744	
Offset Percentages	30.2%	27.6%	23.9%	26.6%	30.1%	24.8%	25.5%	17.6%	25.0%	
Breen										7
Operating Expenditures	504,137	561,160	782,244	733,943	810,509	824,668	785,780	828,620	728,883	
License Fees Collected	155,555	155,896	167,964	165,948	172,540	224,306	212,427	192,397	180,879	
Offset Percentages	30.9%	27.8%	21.5%	22.6%	21.3%	27.2%	27.0%	23.2%	24.8%	
Burbank										8
Operating Expenditures	6,577,563	7,251,855	7,577,864	8,613,333	9,401,986	9,540,795	10,792,479	10,208,166	8,745,505	
License Fees Collected	2,236,389	2,091,946	2,062,647	1,944,505	1,958,023	2,123,839	2,008,323	2,772,525	2,149,775	
Offset Percentages	34.0%	28.8%	27.2%	22.6%	20.8%	22.3%	18.6%	27.2%	24.6%	
Burnett										9
Operating Expenditures	39,040	306,371	293,128	368,079	444,131	451,805	798,702	495,055	399,539	
License Fees Collected	77,115	71,262	75,510	80,245	101,481	104,185	116,336	126,514	94,081	
Offset Percentages	197.5%	23.3%	25.8%	21.8%	22.8%	23.1%	14.6%	25.6%	23.5%	
Carillo										10
Operating Expenditures	966,506	1,124,848	1,209,463	1,380,140	1,432,839	1,555,049	1,735,674	1,973,720	1,422,280	
License Fees Collected	289,345	264,545	233,396	281,268	304,444	269,056	327,130	368,125	292,164	
Offset Percentages	29.9%	23.5%	19.3%	20.4%	21.2%	17.3%	18.8%	18.7%	20.5%	
Carson										11
Operating Expenditures	1,155,497	1,189,933	1,348,708	1,889,230	2,399,276	2,386,730	2,671,785	2,834,316	1,984,434	
License Fees Collected	236,181	241,039	265,652	351,802	403,844	465,385	559,991	566,697	386,324	
Offset Percentages	20.4%	20.3%	19.7%	18.6%	16.8%	19.5%	21.0%	20.0%	19.5%	
Colton										12
Operating Expenditures	2,603,812	2,746,916	2,961,391	3,426,758	3,734,150	3,782,377	4,036,744	4,136,904	3,428,632	
License Fees Collected	510,454	505,138	468,225	464,241	688,815	640,187	819,645	849,875	618,323	
Offset Percentages	19.6%	18.4%	15.8%	13.5%	18.4%	16.9%	20.3%	20.5%	18.0%	
Coolbrith										13
Operating Expenditures	274,248	427,327	433,847	481,960	657,870	774,926	804,854	955,734	601,346	
License Fees Collected	82,792	79,533	79,637	87,969	87,040	96,189	122,458	203,039	104,832	
Offset Percentages	30.2%	18.6%	18.4%	18.3%	13.2%	12.4%	15.2%	21.2%	17.4%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
Crocker										14
Operating Expenditures	1,556,492	1,607,935	1,934,171	1,793,115	2,045,020	1,983,975	2,338,833	2,882,237	2,017,722	
License Fees Collected	302,589	301,746	301,155	241,234	291,513	411,931	397,754	366,312	326,779	
Offset Percentages	19.4%	18.8%	15.6%	13.5%	14.3%	20.8%	17.0%	12.7%	16.2%	
De Young										15
Operating Expenditures	2,394,159	3,054,988	3,509,938	3,823,162	3,881,212	3,859,847	4,496,627	4,702,012	3,715,243	
License Fees Collected	766,548	730,308	587,931	610,163	541,526	575,303	518,852	465,257	599,486	
Offset Percentages	32.0%	23.9%	16.8%	16.0%	14.0%	14.9%	11.5%	9.9%	16.1%	
Dollar										16
Operating Expenditures	1,397,528	1,511,930	1,986,624	1,989,206	2,189,893	2,261,483	2,434,357	2,899,350	2,083,796	
License Fees Collected	167,983	171,326	192,248	227,822	285,659	305,705	440,357	654,485	305,698	
Offset Percentages	12.0%	11.3%	9.7%	11.5%	13.0%	13.5%	18.1%	22.6%	14.7%	
Dwinnelle										17
Operating Expenditures	746,878	787,858	924,449	971,469	1,536,128	1,361,483	1,485,323	1,588,458	1,175,256	
License Fees Collected	140,299	151,396	157,189	165,309	158,447	179,166	184,500	190,904	165,901	
Offset Percentages	18.8%	19.2%	17.0%	17.0%	10.3%	13.2%	12.4%	12.0%	14.1%	
Fairfax										18
Operating Expenditures	814,391	873,828	992,725	1,098,084	1,273,317	1,280,931	1,432,339	1,531,181	1,162,100	
License Fees Collected	157,339	134,425	149,625	149,636	137,238	152,887	149,529	238,309	158,624	
Offset Percentages	19.3%	15.4%	15.1%	13.6%	10.8%	11.9%	10.4%	15.6%	13.6%	
Field										18
Operating Expenditures	400,738	448,796	512,212	470,500	545,859	691,192	736,947	771,778	572,253	
License Fees Collected	67,893	68,107	67,843	71,157	83,492	91,670	90,896	80,765	77,728	
Offset Percentages	16.9%	15.2%	13.2%	15.1%	15.3%	13.3%	12.3%	10.5%	13.6%	
Flood										19
Operating Expenditures	687,033	724,862	782,356	841,644	852,661	883,237	981,222	1,092,460	855,684	
License Fees Collected	79,003	101,312	111,299	108,873	96,630	130,117	139,022	130,293	112,069	
Offset Percentages	11.5%	14.0%	14.2%	12.9%	11.3%	14.7%	14.2%	11.9%	13.1%	
Folsom										19
Operating Expenditures	818,459	914,893	1,026,711	1,329,334	1,528,715	1,757,774	1,832,668	2,065,735	1,409,286	
License Fees Collected	179,361	157,929	139,173	121,152	141,727	231,899	315,225	187,495	184,245	
Offset Percentages	21.9%	17.3%	13.6%	9.1%	9.3%	13.2%	17.2%	9.1%	13.1%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
Harpending										20
Operating Expenditures	402,871	431,754	468,691	521,784	576,260	544,940	628,806	1,245,198	602,538	
License Fees Collected	73,628	72,393	70,199	65,289	61,943	76,209	100,610	87,350	75,953	
Offset Percentages	18.3%	16.8%	15.0%	12.5%	10.7%	14.0%	16.0%	7.0%	12.6%	
Hastings										20
Operating Expenditures	50,655	55,916	59,973	78,509	100,619	121,541	88,667	116,662	84,068	
License Fees Collected	5,480	4,884	6,767	9,297	10,185	14,681	15,567	17,828	10,586	
Offset Percentages	10.8%	8.7%	11.3%	11.8%	10.1%	12.1%	17.6%	15.3%	12.6%	
Hopkins										21
Operating Expenditures	2,322,850	2,324,181	4,925,550	4,358,674	4,337,265	4,349,682	4,289,251	4,586,561	3,936,752	
License Fees Collected	481,651	486,435	454,503	428,765	450,086	511,304	546,690	536,112	486,943	
Offset Percentages	20.7%	20.9%	9.2%	9.8%	10.4%	11.8%	12.7%	11.7%	12.4%	
Huntington										22
Operating Expenditures	106,436	106,820	124,778	128,326	144,223	79,480	88,493	144,164	115,340	
License Fees Collected	7,228	9,030	6,938	9,445	10,669	10,136	11,790	35,882	12,640	
Offset Percentages	6.8%	8.5%	5.6%	7.4%	7.4%	12.8%	13.3%	24.9%	11.0%	
Ide										23
Operating Expenditures	564,119	662,535	694,772	809,946	880,135	931,364	974,052	1,088,044	825,621	
License Fees Collected	76,828	92,959	64,630	85,152	102,165	105,289	97,815	78,232	87,884	
Offset Percentages	13.6%	14.0%	9.3%	10.5%	11.6%	11.3%	10.0%	7.2%	10.6%	
Jordan										24
Operating Expenditures	1,545,243	1,871,402	2,128,483	2,522,477	2,720,113	2,645,810	2,798,883	2,967,214	2,399,953	
License Fees Collected	235,877	228,824	215,584	186,475	231,307	293,131	285,775	296,058	246,629	
Offset Percentages	15.3%	12.2%	10.1%	7.4%	8.5%	11.1%	10.2%	10.0%	10.3%	
Judah										25
Operating Expenditures	839,411	952,944	1,199,093	1,307,117	1,560,838	1,619,836	1,590,484	1,816,232	1,360,744	
License Fees Collected	99,192	101,135	98,506	90,240	126,088	184,930	189,421	205,503	136,877	
Offset Percentages	11.8%	10.6%	8.2%	6.9%	8.1%	11.4%	11.9%	11.3%	10.1%	
Kearney										26
Operating Expenditures	122,923	162,042	216,063	182,782	226,290	226,592	240,284	290,474	208,431	
License Fees Collected	18,439	19,100	21,996	26,332	18,525	18,553	19,083	20,033	20,258	
Offset Percentages	15.0%	11.8%	10.2%	14.4%	8.2%	8.2%	7.9%	6.9%	9.7%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
Knight										27
Operating Expenditures	335,469	342,609	398,530	452,165	468,371	542,645	614,153	688,837	480,347	
License Fees Collected	39,202	39,481	44,128	47,713	46,673	47,417	50,915	50,007	45,692	
Offset Percentages	11.7%	11.5%	11.1%	10.6%	10.0%	8.7%	8.3%	7.3%	9.5%	
Larkin										28
Operating Expenditures	265,340	260,861	291,752	293,830	277,973	294,247	315,971	380,730	297,588	
License Fees Collected	25,838	27,983	27,622	28,809	26,998	27,460	23,339	22,527	26,322	
Offset Percentages	9.7%	10.7%	9.5%	9.8%	9.7%	9.3%	7.4%	5.9%	8.8%	
Lick										29
Operating Expenditures	1,728,823	1,821,843	2,022,092	2,128,880	2,220,728	2,322,783	2,397,254	2,621,672	2,158,009	
License Fees Collected	202,433	199,157	160,315	167,652	157,578	180,982	222,808	206,442	187,171	
Offset Percentages	11.7%	10.9%	7.9%	7.9%	7.1%	7.8%	9.3%	7.9%	8.7%	
Liedesdorff										30
Operating Expenditures	90,733	115,277	334,532	334,405	356,471	351,877	370,725	404,960	294,873	
License Fees Collected	23,675	23,944	23,578	24,734	24,202	22,676	28,524	29,915	25,156	
Offset Percentages	26.1%	20.8%	7.0%	7.4%	6.8%	6.4%	7.7%	7.4%	8.5%	
Lux										31
Operating Expenditures	134,426	146,005	187,696	228,433	311,385	324,687	341,806	383,784	257,278	
License Fees Collected	11,554	19,055	18,520	24,668	21,805	24,842	23,960	23,793	21,025	
Offset Percentages	8.6%	13.1%	9.9%	10.8%	7.0%	7.7%	7.0%	6.2%	8.2%	
London										32
Operating Expenditures	979,757	1,064,497	1,341,274	1,501,024	1,721,298	1,763,496	2,165,523	2,187,788	1,590,582	
License Fees Collected	113,974	119,991	120,438	120,373	123,016	126,537	118,842	131,240	121,801	
Offset Percentages	11.6%	11.3%	9.0%	8.0%	7.1%	7.2%	5.5%	6.0%	7.7%	
Marshall										33
Operating Expenditures	361,060	374,196	428,708	538,691	549,050	641,026	640,903	639,272	521,613	
License Fees Collected	35,718	39,889	41,014	37,789	34,204	37,687	41,876	50,139	39,790	
Offset Percentages	9.9%	10.7%	9.6%	7.0%	6.2%	5.9%	6.5%	7.8%	7.6%	
Mason										34
Operating Expenditures	13,641	24,175	29,810	34,790	31,807	38,964	3,808	13,603	23,825	
License Fees Collected	1,689	1,794	1,881	1,583	1,897	1,634	1,455	1,922	1,732	
Offset Percentages	12.4%	7.4%	6.3%	4.6%	6.0%	4.2%	38.2%	14.1%	7.3%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
McGlashan										35
Operating Expenditures	214,179	238,133	283,379	321,680	330,426	408,418	537,954	752,058	385,778	
License Fees Collected	12,568	1,673	22,905	24,823	24,910	31,282	56,747	45,775	27,585	
Offset Percentages	5.9%	0.7%	8.1%	7.7%	7.5%	7.7%	10.5%	6.1%	7.2%	
McKittrick										36
Operating Expenditures	276,830	323,262	347,499	469,747	601,809	638,881	621,735	729,800	501,195	
License Fees Collected	30,920	21,371	24,844	20,183	28,940	28,233	33,233	36,288	28,002	
Offset Percentages	11.2%	6.6%	7.1%	4.3%	4.8%	4.4%	5.3%	5.0%	5.6%	
McLaren										37
Operating Expenditures	299,940	372,418	403,278	454,928	457,897	632,599	649,432	711,962	497,807	
License Fees Collected	28,822	25,987	27,223	24,315	21,144	20,337	25,741	41,609	26,897	
Offset Percentages	9.6%	7.0%	6.8%	5.3%	4.6%	3.2%	4.0%	5.8%	5.4%	
Miller										38
Operating Expenditures	2,384,932	2,602,706	2,919,141	3,044,014	3,139,848	3,137,007	3,052,845	3,238,016	2,939,814	
License Fees Collected	102,841	114,115	111,859	113,414	160,364	171,766	200,928	219,018	149,288	
Offset Percentages	4.3%	4.4%	3.8%	3.7%	5.1%	5.5%	6.6%	6.8%	5.1%	
Norris										39
Operating Expenditures	352,138	403,768	467,664	516,713	595,433	660,844	632,187	719,565	543,539	
License Fees Collected	21,736	19,277	15,543	19,943	28,961	40,092	45,401	27,753	27,338	
Offset Percentages	6.2%	4.8%	3.3%	3.9%	4.9%	6.1%	7.2%	3.9%	5.0%	
Norton										40
Operating Expenditures	1,414,662	1,356,598	1,526,501	1,685,908	1,771,049	1,850,850	1,852,742	2,012,009	1,683,790	
License Fees Collected	19,843	20,791	19,626	19,779	20,769	20,586	19,679	17,743	19,852	
Offset Percentages	1.4%	1.5%	1.3%	1.2%	1.2%	1.1%	1.1%	0.9%	1.2%	
Older										N/A
Operating Expenditures	202,751	208,743	255,059	329,053	49,906	9,593	67,959	—	—	
License Fees Collected	14,117	13,466	12,082	11,407	10,905	11,212	8,032	10,630	11,481	
Offset Percentages	7.0%	6.5%	4.7%	3.5%	21.9%	116.9%	11.8%	—	—	
Oliver										N/A
Operating Expenditures	—	93,285	98,404	87,794	92,513	113,837	121,464	128,093	—	
License Fees Collected	12,000	12,000	15,000	15,000	8,796	10,467	11,974	11,397	12,079	
Offset Percentages	—	12.9%	15.2%	17.1%	9.5%	9.2%	9.9%	8.9%	—	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
Pickett										N/A
Operating Expenditures	748,317	884,316	1,093,309	1,079,709	1,182,138	1,027,312	1,227,707	1,143,303	1,048,264	
License Fees Collected	85,587	78,214	31,729	52,316	124,778	—	—	—	—	
Offset Percentages	11.4%	8.8%	2.9%	4.8%	10.6%	—	—	—	—	
Pixley										N/A
Operating Expenditures	—	—	—	537,312	569,362	663,176	738,971	786,755	—	
License Fees Collected	110,298	107,005	103,166	66,173	64,497	71,323	66,864	78,830	83,520	
Offset Percentages	—	—	—	12.3%	11.3%	10.8%	9.0%	10.0%	—	
Portola										N/A
Operating Expenditures	—	3,801,759	4,021,667	—	—	—	6,653,077	9,948,636	—	
License Fees Collected	428,318	475,068	549,084	493,104	615,729	593,271	622,659	651,481	553,589	
Offset Percentages	—	12.5%	13.7%	—	—	—	9.4%	6.5%	—	
Ralston										N/A
Operating Expenditures	123,181	173,329	231,819	252,866	292,600	262,814	249,079	235,386	227,634	
License Fees Collected	—	—	—	—	2,555	2,425	2,239	1,900	—	
Offset Percentages	—	—	—	—	0.9%	0.9%	0.9%	0.8%	—	
Royce										N/A
Operating Expenditures	101,160	—	—	—	39,964	—	—	—	—	
License Fees Collected	54,235	56,322	3,639	27,364	26,470	27,318	25,058	35,836	32,030	
Offset Percentages	53.6%	—	—	—	66.2%	—	—	—	—	
Shafter										N/A
Operating Expenditures	—	—	—	—	—	—	—	4,981	—	
License Fees Collected	4,843	4,566	2,519	3,334	5,443	5,385	4,753	5,783	4,578	
Offset Percentages	—	—	—	—	—	—	—	116.1%	—	
Spreckles										N/A
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	2,222,781	2,054,092	2,108,230	2,654,751	3,101,043	3,654,500	3,862,083	4,021,992	2,959,934	
Offset Percentages	—	—	—	—	—	—	—	—	—	
Stanford										N/A
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	1,006,811	881,110	954,783	982,440	1,093,650	926,663	897,454	1,129,381	984,037	
Offset Percentages	—	—	—	—	—	—	—	—	—	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
Studebaker										N/A
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	126,816	123,258	104,068	97,207	103,518	103,569	89,163	89,812	104,676	
Offset Percentages	—	—	—	—	—	—	—	—	—	
Sutro										N/A
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	71,001	78,366	76,705	79,228	89,344	97,669	92,687	97,045	85,256	
Offset Percentages	—	—	—	—	—	—	—	—	—	
Sutter										N/A
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	368	358	218	140	347	221	177	218	256	
Offset Percentages	—	—	—	—	—	—	—	—	—	
Vallejo										N/A
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	235	95	275	640	265	895	669	485	445	
Offset Percentages	—	—	—	—	—	—	—	—	—	

Source of data: <http://www.sco.ca.gov/ard/local/locprep/index.shtml> (Counties Annual Report, statement of revenue and expenditures)